Direct selling in the West and East: The relative roles of product and relationship (Guanxi) drivers Merrilees, Bill, Miller, Dale. Journal of Business Research. New York: Jul 1999.Vol.45, Iss. 3; pg. 267, 7 pgs » Find a copy: The library has the publication available. Formats: Paper Date range: 1985-01-01 - Present Volume(Issue): () Notes: U+ Subjects: Studies, Direct selling, Comparative analysis, Relationship marketing, Statistical data Classification Codes 9130 Experimental/theoretical treatment, 7300 Sales & selling, 9179 Asia & the Pacific Locations: China, Australia Author(s): Merrilees, Bill, Miller, Dale Publication title: Journal of Business Research. New York: Jul 1999. Vol. 45, Iss. 3; pg. 267, 7 pgs Source type: Periodical ISSN/ISBN: 01482963

Abstract (Document Summary)

A study compares the effectiveness drivers from an Eastern country (China) and a Western country (Australia). To determine whether the drivers are different or similar between countries, a study of direct selling in China by Luk, Fullgrabe, and Yi (1996) is used as a benchmark. The study is replicated in Australia, with a few minor adaptations and extensions, and the effectiveness drivers in the 2 countries are compared. The study concludes that in each country, both product elements and relationship elements affect direct selling effectiveness, but in relative terms, relationship elements are relatively more important in China. In China, the elements of relationship marketing are more coherent and form a holistic configuration known as guanxi. In Australia, there are several separate dimensions of direct selling relationship marketing. Cultural differences seem to be the main reason for this contrast between the samples from the 2 countries.